

The Annual General Meeting of DSV A/S

Thursday, 19 March 2026, at 14:00 CET

Name and address: _____

VP account number: _____

Please return this form to:
Computershare A/S
Lottenborgvej 26 D, 1. Floor
DK-2800 Kgs. Lyngby
Denmark

Nomination of proxy/voting by post: If you do not wish to attend or are prevented from attending, you may postal vote or appoint a proxy to represent you at the Annual General Meeting. Please note that the postal vote will be used in case of proposed amendments of proposals if the Board of Directors deems that the new proposal substantially corresponds to the original. The proxy applies to all business being transacted at the general meeting. If new proposals are submitted, including proposals regarding amendments of proposals or candidates not included in the agenda, the proxy holder will vote on the principal's behalf to the best of his/her beliefs.

PLEASE TICK ONE BOX ONLY:

Proxy to Chairman: I hereby give proxy to the Chairman of the Board of Directors of DSV A/S, or a substitute duly appointed by him, to vote on my/our behalf at the Annual General Meeting in accordance with the recommended action by the Board of Directors.

Proxy to others: I hereby give proxy to: _____
Name and address

to vote on my/our behalf at the Annual General Meeting.

Proxy instructions: In the table below, I have indicated how I wish to vote at the Annual General Meeting by proxy to the Chairman of the Board of Directors (or a substitute duly appointed by him).

Voting by post: In the table below, I have indicated how I wish to vote at the Annual General Meeting. Please note that postal votes cannot be withdrawn.

Items on the agenda of the Annual General Meeting 19 March 2026	FOR	AGAINST	ABSTAIN	Recommendation by the Board
1. Report of the Board of Directors and the Executive Board on the Company's activities in 2025				
2. Presentation of the 2025 Annual Report with the audit report for adoption.....				For
3. Resolution on application of profits or covering of losses as per the adopted 2025 Annual Report				For
4. Approval of the proposed remuneration of the Board of Directors for the financial year 2026.....				For
5. Presentation and approval of the 2025 Remuneration Report				For
6. Election of members for the Board of Directors:				
Re-election of Thomas Plenborg				For
Re-election of Beat Walti				For
Re-election of Tarek Sultan Al-Essa				For
Re-election of Benedikte Leroy				For
Re-election of Natalie Shaverdian Riise-Knudsen				For
Re-election of Sabine Bendiek.....				For
Election of Lars Søren Rasmussen.....				For
Election of Tan Chong Meng.....				For
7. Election of auditor(s):				
Re-election of PricewaterhouseCoopers (CVR-no. 33 77 12 31).....				For
8. Any other business				

If you do not indicate the type of proxy or postal voting, but otherwise properly complete the form, the form will be considered as a proxy to the Chairman of the Board of Directors. If this form is signed and dated only, it will be considered a proxy to the Chairman of the Board of Directors submitted in accordance with the Board of Directors' recommendations, as indicated above. In case a proxy/postal vote is only partly completed, it will be considered a proxy/postal vote submitted in accordance with the Board of Directors' recommendations, as indicated above, in respect of the agenda items not appropriately completed.

_____ Date

_____ Signature

Please note that neither the company nor the registrar can be held responsible for any delay in submitting this form. This form must reach Computershare A/S no later than Monday, 16 March 2026, at 23:59 CET (for proxies) and Wednesday, 18 March 2026, at 14:00 CET (for postal votes) by returning the form by post to Computershare A/S, Lottenborgvej 26 D 1st floor, DK-2800 Kgs. Lyngby, Denmark, or by email to gf@computershare.dk.