

AGENDA – DSV CAPITAL MARKETS DAY 2026

12 May 2026 (agenda for virtual participation)

Time (CEST)	Topics and speakers
09:00-09:10	Welcome Group CFO, Michael Ebbe
09:10-10:10	Strategic direction – a global powerhouse Group CEO, Jens H. Lund & Group CPO, Saskia Blochberger
10:10-10:40	A technology-driven transport and logistics company Group CIO, Jesper Riis
10:40-11:00	<i>Strategy & IT Q&A session</i>
11:00-11:15	Break
11:15-11:45	Commercial – organic growth at scale Group CCO, Vishal Sharma
11:45-12:05	adidas – building a supply chain for growth in a volatile world SVP SCM at adidas Dmitriy Pokaluhin
12:05-12:20	<i>Commercial Q&A session</i>
12:20-13:20	Break
13:20-13:40	Operations – from A to B Group COO, Brian Ejsing
13:40-14:10	Air & Sea – a world-leading global forwarder CEO Air & Sea, Frank Sobotka
14:10-14:35	Road – the leading European network CEO Road, Helmut Schweighofer
14:35-15:00	Contract Logistics – a stronger global logistics footprint CEO Contract Logistics, Maciej Walenda
15:00-15:20	<i>Operational Q&A session</i>
15:20-15:35	Break
15:35-16:05	Financials – industry-leading performance Group CFO, Michael Ebbe
16:05-16:20	<i>Financial Q&A session</i>
16:20-16:30	Closing remarks – leverage to lead Group CEO, Jens H. Lund